# Financial statements of Mennonite Central Committee Saskatchewan

March 31, 2024

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# Independent Auditor's Report

To the Members of Mennonite Central Committee Saskatchewan

# **Qualified Opinion**

We have audited the financial statements of Mennonite Central Committee Saskatchewan (the "Organization"), which comprise the statement of financial position as at March 31, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, except for the possible effects of the matters described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

# Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from contributions and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization and we were not able to determine whether any adjustments might be necessary to revenues, the excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2024, and current assets and net assets as at March 31, 2024.

The Organization derives revenue from contributions from thrift shops, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization and we were not able to determine whether any adjustments might be necessary to revenues, the excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2024, and current assets and net assets as at March 31, 2024.

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants Winnipeg, Manitoba

Deloitte up

June 20, 2024

		2024	2023
	Notes	\$	\$_
Revenue Undesignated contributions:			
General donations		861,029	806,185
Thrift shops		734,552	610,507
Bequests		585,679	333,375
Grants	13	584,250	397,096
Canadian Foodgrains Bank donations		350,550	387,123
International designated donations		465,607	443,598
Disaster restricted internationally designated donations		60,781	327,055
Material resources in-kind		250,788	154,836
Provincial designated donations Other		225,105	324,072
Relief sales		98,585	96,036
Grow Hope		91,104 227,286	75,547
Interest		122,051	210,892 41,322
incresc		4,657,367	4,207,644
Expenses (Schedule) Programs Justice and peacebuilding Sustainable community development		470,764 316,623	452,509 323,795
Disaster relief		141,131	136,304
		928,518	912,608
Core administrative support		553,097	473,563
Communications and donor relations		383,640	347,022
Thrift coordination		319,838	278,976
Relief sales		23,886	22,162
Grow Hope		51,522	52,141
Total provincial expenditures		2,260,501	2,086,472
·		, ,	, , _
Forwardings to MCC Canada	13	2,031,063	1,793,686
		4,291,564	3,880,158
Excess of revenue over expenses		365,803	327,486

The accompanying notes are an integral part of the financial statements.

		2024	2023
	Notes	2024 \$	2023 \$
	11000	Ψ	Ψ_
Assets			
Current assets			
Cash		1,488,717	1,721,911
Accounts receivable	13	614,826	285,910
Short-term investments	4	1,206,046	752,863
Prepaid expenses and deposits		74,647	26,439
Inventory		24,757	16,361
Assets held for sale	7	160,861	160,861
		3,569,854	2,964,345
Capital assets	6	1,517,550	1,571,063
Long-term investments	4	427,105	220,050
Loan to thrift shop	5 and 12	729,270	587,618
		6,243,780	5,343,076
Liabilities			
Current liabilities			
Accounts payable and accruals		102 600	65,157
Amounts due to MCC Canada	13	183,688 361,236	31,822
Deferred contributions	8	1,082,067	957,637
Current portion of deferred contributions related	O	1,002,007	937,037
to capital assets	9	37,474	37,474
to capital assets	,	1,664,465	1,092,090
Deferred contributions related to capital assets	9	674,525	711,999
		2,338,990	1,804,089
Contingencies	10		
Net assets			
Externally restricted for endowment purposes	4 and 11	117,321	117,321
Internally restricted	11	1,057,458	1,026,944
Invested in capital assets	11	966,412	982,451
Unrestricted		1,763,599	1,412,271
		3,904,790	3,538,987
		6,243,780	5,343,076

The accompanying notes are an integral part of the financial statements.

Approved by the Board	
Jacquel Brok	
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Clair Fox	
	. Directo

# **Statement of changes in net assets** Year ended March 31, 2024

	Externally restricted for endowment purposes	Internally restricted \$	Invested in capital assets	Unrestricted \$	2024 \$	2023 \$
Net assets, beginning of year	117,321	1,026,944	982,451	1,412,271	3,538,987	3,211,501
Excess of revenue over expenses for the year	_	(18,980)	(43,483)	428,266	365,803	327,486
Investment in capital assets	-	(26,781)	27,444	(663)	_	_
Internally imposed restrictions, net	_	76,275	_	(76,275)	_	
Net assets, end of year	117,321	1,057,458	966,412	1,763,599	3,904,790	3,538,987

The accompanying notes are an integral part of these financial statements.

# **Statement of cash flows**

Year ended March 31, 2024

	2024	2023
	\$	\$
Operating activities	265 002	227.406
Excess of revenue over expenses for the year  Amortization	365,803	327,486
Loss (gain) on disposal of capital assets	80,676 281	88,143
Amortization of deferred contributions	281	(8,288)
related to capital assets	(27 474)	(39,446)
Non-cash increase in investments	(37,474) (63,377)	(3,791)
Non cash increase in investments	345,909	364,104
Changes in working capital accounts	343,909	304,104
Accounts receivable	(328,916)	(135,074)
Inventory	(8,396)	2,283
Prepaid expenses and deposits	(48,208)	(3,997)
Accounts payable and accruals	447,945	(789,803)
Deferred contributions	124,430	112,350
	532,764	(450,137)
Financing activities		
Issuance of Village Green loan	(201,632)	(600,000)
Repayment of mortgage payable		(18,505)
	(201,632)	(618,505)
Warran and the same and the state of		
Investing activities Purchase of capital assets	(27.444)	(02 202)
Proceeds on disposal of capital assets	(27,444)	(83,382)
Purchase of investments, net		8,500
Collection of loan to thrift shop	59,980	130,887
concedent of four to thrue shop	(564,326)	56,005
	(501,520)	30,003
Decrease in cash	(233,194)	(1,012,637)
Cash, beginning of year	1,721,911	2,734,548
Cash, end of year	1,488,717	1,721,911

The accompanying notes are an integral part of these financial statements.

#### Notes to the financial statements

March 31, 2024

## 1. Incorporation and nature of the organization

Mennonite Central Committee ("MCC"), a worldwide ministry of Anabaptist churches, shares God's love and compassion for all in the name of Christ by responding to basic human needs and working for peace and justice. Mennonite Central Committee Saskatchewan (the "Organization") was incorporated by the Legislative Assembly of the Province of Saskatchewan under The Mennonite Central Committee Saskatchewan Act. Bill 301 of 1999-200 was given Royal Assent May 26, 2000.

## 2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations using the following significant accounting policies:

#### Cash

Cash include balances with banks and petty cash held on premises.

#### Revenue recognition

The Organization follows the deferral method of accounting for contributions. Restricted contributions for the purchase of capital assets are recognized as revenue on the same basis as the purchased capital assets are amortized. Other restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Relief sales revenue is recognized when a price is agreed, goods are shipped to customers, all significant contractual obligations have been satisfied, and collectability is reasonably assured. Revenue from rental agreements is recognized over the rental term.

#### Contributed materials and services

Volunteers contribute numerous hours per year to assist the Organization in carrying out its activities. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

Blankets, soaps and items for material resources kits are donated during the year. Contributed materials are recognized and measured based on internal valuation processes, which are estimated to be at the fair value of the materials contributed. The donations and corresponding expense are recorded when the items are shipped from the Organization.

#### Investments

Investments are interest-bearing redeemable deposits and are measured at cost.

## Inventory

Inventories held for distribution at no charge are recognized at the lower of cost and current replacement cost. Cost is determined by the first in, first out method.

## 2. Significant accounting policies (continued)

#### Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution if fair value can be reasonably determined.

Amortization is provided using the declining balance method at rates intended to amortize the cost of assets over their estimated useful lives.

	Rate
Buildings	5 and 10 %
Automotive	30 %
Computer equipment	30 %
Furniture and fixtures	10 %
Office equipment	20 %

### Long-lived assets

Long-lived assets consist of capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policy.

Long-lived assets are tested for recoverability whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized when the carrying value of long-lived assets exceeds the total undiscounted cash flows expected from their use and eventual disposition. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value or replacement cost at the date of impairment.

# Financial instruments

Financial assets and financial liabilities are initially recognized at fair value when the Organization becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost.

With respect to financial assets measured at cost or amortized cost, the Organization recognizes in the statement of operations an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss shall be reversed in the statement of operations in the period the reversal occurs.

The Organization reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in the excess of revenues over expenses in the year the reversal occurs.

### Reporting of controlled organizations

The Organization has chosen not to consolidate the thrift shops it controls but to instead disclose information about the resources of the controlled organizations. These organizations forward a portion of excess revenues over expenses to the Organization.

#### Notes to the financial statements

March 31, 2024

# 2. Significant accounting policies (continued)

#### Income Tax

The Organization is registered as a charitable organization under the Income Tax Act (the "Act") and as such is exempt from income taxes and is able to issue donation receipts for income tax purposes.

#### Government assistance

Government assistance is recorded in the financial statements when there is reasonable assurance that the Organization has complied with, and will continue to comply with, all conditions necessary to obtain the assistance.

#### Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for notfor-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets. Deferred contributions related to capital assets is based on the estimated useful lives of the capital assets. Contributed materials are recognized and measured based on internal valuation processes estimated at fair value.

In order to maintain its status as a registered charity under the Act, the Organization must meet certain requirements within the Act. In the opinion of management, these requirements have been met.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in excess of revenues over expenses in the years in which they become known.

#### 3. Line of credit

The Organization maintained an authorized line of credit of \$200,000 (\$200,000 in 2023). At March 31, 2024, there was nil (nil in 2023) drawn against the line of credit. Interest on any outstanding credit is calculated at prime (7.7% at March 31, 2024). The line of credit is secured by the GIC investments of the Organization.

### 4. Investments

The terms of certain donations established as endowment funds require that the principal funds remain untouched with only the interest earned in the year being appropriated to the specific purpose. The long-term portion of investments held with Abundance Canada is restricted for endowment purposes.

These externally restricted endowment donations are designated for use in international programs and are currently invested with Abundance Canada.

## **Notes to the financial statements**

March 31, 2024

# 4. Investments (continued)

	2024	2023
	\$	\$
Short-term investments		
Abundance Canada pooled equity investment,		
5.97% (1.0% in 2023)	689,728	649,725
GIC 4.00%, matures in July 2024	102,729	
GIC 5.00%, matures in July 2024	413,589	_ `
GIC 1.25%, matures in July 2023	· _	103,138
· · · · · · · · · · · · · · · · · · ·	1,206,046	752,863
Long-term investments		
Abundance Canada pooled equity investment,		
1.45% (1.02% in 2023)	117,321	117,321
GIC 4.00%, matures in July 2024	· _	102,729
GIC 4.80%, matures in July 2025	206,523	
GIC 4.80%, matures in July 2025	103,261	_ `
•	427,105	220,050
	1,633,151	972,913

# 5. Loan to thrift shop

Village Green MCC Thrift Shop - The loan consists of \$600,000 for the relocation of the Village Green shops. MCCS will charge interest on the loan at a rate of 1.5% for the duration of the loan maturing when the properties are sold, calculated on the month end balance of the loan. Village Green MCC Thrift Shop Interest-free loan - The loan consists of \$78,000 to help finance the purchase of a truck. Current terms are annual payments of \$7,800 for 10 years. Interest-free loan - Loan repayment will begin when Lanigan Thrift Shop loan has been repaid in full. Monthly payments are \$3,000.

2024 \$	2023 \$
631,250	507,618
78,000	_
20,020	80,000
729,270	587,618

**Notes to the financial statements** 

March 31, 2024

# 6. Capital assets

•			2024	2023
	Cost	Accumulated	Net Book	Net Book
	CUST	Amortization	Value	Value
	<b>\$</b>	\$	\$	\$
Land	227,130	_	227,130	227,130
Buildings	2,615,954	1,393,046	1,222,908	1,280,981
Automotive	47,185	25,845	21,340	30,485
Computer equipment	58,387	38,104	20,283	17,894
Furniture and fixtures	97,115	84,067	13,048	12,386
Office equipment	35,144	22,303	12,841	2,187
	3,080,915	1,563,365	1,517,550	1,571,063

Amortization expense included in the statement of operations is \$80,676 (2023 - \$88,143).

### 7. Asset held for sale

			2024	2023
	Cost	Accumulated	Net Book	Net Book
	Cost	Amortization	Value	Value
	\$	\$	\$	\$
Land	74,224	_	74,224	74,224
Buildings	415,921	329,284	86,637	86,637
	490,145	329,284	160,861	160,861

During the prior year, the board approved the allocation of two Saskatoon thrift shops, store #127/#131 as well as store #308, to held for sale. At the date of the audit report, these assets were actively listed to be sold however no agreement has yet been reached.

# 8. Deferred contributions

The Organization receives contributions which are restricted by the donor to be used for specific purposes. The amounts received are recorded as deferred contributions. They are recognized in contribution revenue when costs are incurred that meet the restrictions established by the donors.

Balance, beginning of year
Amount received during the year
Less: Amount recognized as revenue during the year

2024	2023
\$	\$
955,637	845,287
156,500	153,387
(30,070)	(43,037)
1,082,067	955,637

# 8. Deferred contributions (continued)

Deferred contributions are comprised of the following amounts:

	2024	2023
	\$	\$
CDR Designated Contributuions	222,045	163,085
Hague Thrift Shop Project	670	670
Local Programs & Events	24,498	19,893
Refugee Assistance Contributions	109,345	114,345
Refugee Sponsorship Contributions	303,990	279,883
Refugee Family Sponsorship Contributions	348,021	306,766
Regina Food Bank Project	14,150	14,350
Social Contributions	915	653
Thrift Shop Learning Tour Contributions	7,608	7,200
Young Chippewayan Program	42,683	40,650
Youth Leadership Contributions	8,142	8,142
	1,082,067	955,637

## 9. Deferred contributions related to capital assets

Deferred contributions related to capital assets consist of the unamortized amount of contributions received for the purchase of capital assets. Recognition of these amounts as revenue is deferred to periods when the related capital assets are amortized.

	2024	2023
	\$	\$
Balance, beginning of year	749,473	788,919
Recognized as revenue during the year	(37,474)	(39,446)
	711,999	749,473
Less: current portion	37,474	37,474
Non-current portion	674,525	711,999

## 10. Contingencies

MCC Canada ("MCCC") has signed a Private Sponsorship of Refugees ("PSR") Agreement with Immigration Refugee and Citizenship Canada ("IRCC") committing to provide financial, human resource, and moral support to a certain number of refugees sponsored under the PSR program. MCCC's responsibilities under this agreement were assigned to the various Canadian Mennonite Central Committees.

The Organization has partnered with various church and community groups to assist with the sponsorship and resettlement of certain refugee families in Saskatchewan. These groups have committed to providing the required funding to sponsor and support these refugee families for the required period of time. However, should any of these groups default on their financial obligations the Organization will be responsible for providing the funding shortfall. As at March 31, 2024, the Organization has 240 active sponsorship cases with an estimated contingent liability of \$2,129,200 (159 cases with an estimated contingent liability of \$1,437,118 in 2023).

The Organization believes that these endorsements will not have any significant unfavorable impact on its financial position, and, consequently, no provision has been made in the financial statements.

Notes to the financial statements

March 31, 2024

#### 11. Restrictions on net assets

The net assets restricted for endowment purposes are subject to externally imposed restrictions stipulating that the resources be maintained permanently. Net assets externally restricted for endowment purposes are \$117,321 (2023 - \$117,321). The earnings on these amounts can only be spent on international programs.

The Organization's board of directors has internally restricted net assets equal to the Organization's equity in its capital assets. Internally restricted net assets invested in capital assets are \$966,412 (2023 - \$982,451).

The Organization's board of directors has internally restricted net assets as follows:

	2024 \$	2023 \$
Capital reserve Thrift Investment Network Fund Thrift operating reserve Global Education Fund Special Project Funds Reconciliation Fund CDR Initiative Fund Local Impact Fund	421,098 223,350 226,850 47,028 33,306 71,313 — 34,513 1,057,458	407,500 216,708 201,089 47,028 33,306 71,313 — 50,000 1,026,944

## 12. Disclosure of unconsolidated controlled entities

The Organization has an association with eight thrift shops throughout Saskatchewan. The Organization controls the thrift shops, which are directed by boards separate from that of the Organization. Of the eight buildings occupied by the thrift shops one is rented by a thrift shop and seven are owned by the Organization. The thrift shops forward a portion of excess revenue over expenses to the Organization. The funds are then used at the Organization's discretion for its work in relief and development efforts.

Summary financial statements of these unconsolidated thrift shops as at March 31, 2024 and 2023 and for the years then ended are as follows:

Financial position	2024 \$	2023
•	·	
Total assets	1,163,532	950,995
Total liabilities Total net assets	1,203,716 195,816	811,702 139,293
	1,399,532	950,995
Results of operations	2024 \$	2023
Total revenue Total expenses Total forwardings	3,529,326 2,674,830 734,552	2,593,989 2,102,392 610,507
Surplus (deficit) of revenue over expenses	119,944	(118,910)

Total liabilities of \$1,203,716 (2023 - \$811,702) include \$729,270 (2023 - \$587,618) in amounts owed to the Organization and the Organization has recorded these amounts in accounts receivable in the statement of financial position.

#### Notes to the financial statements

March 31, 2024

# 13. Related party transactions

The Organization is significantly influenced by its national counterpart, MCC Canada. The Organization is also influenced by other provincial MCC's within Canada. The Covenant for the Mennonite Central Committee in Canada is a document that outlines the working relationship among the MCC's within Canada, including the sharing of financial resources.

The Organization received \$209,784 (2023 - \$315,391) in grants from MCC Canada, recorded as grants on the statement of operations, and paid \$2,031,063 (2023 - \$1,793,686) in revenue forwarding to MCC Canada. At year end, amounts due to MCC Canada is \$361,236 (2023 - \$31,822). At year end, amounts due from MCC Canada are \$10,606 (2023 - \$30,769) and are included in accounts receivable in the statement of financial position.

At year end, amounts due from MCC Alberta are \$7,876 (2023 - \$3,294) which is included in accounts receivable in the statement of financial position.

#### 14. Financial instruments

The Organization, as part of its operations, carries a number of financial instruments. It is management's opinion that the Organization is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

#### Credit concentration

Financial instruments that potentially subject the Organization to concentrations of credit risk consist primarily of accounts receivable and the loan to thrift shop. The amount disclosed in the statement of financial position is net of allowance of bad debts, estimated by management of the Organization based on previous experience and its assessment of the current economic conditions.

As at March 31, 2024, four organizations (two organizations in 2023) accounted for 70% (2023 - 82%) of outstanding accounts receivable at year end. The Organization believes that there is no unusual exposure associated with the collection of these receivables as they closely monitor the financial status of all debtor organizations. The Organization has not incurred any significant bad debts during the year and has a \$nil allowance for bad debts (2023 - \$nil).

# Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk.

The Organization is exposed to interest rate risk with respect to its investments, loan to thrift shop and mortgage due on demand. Interest rates on all investments are variable and subject to changing market rates. However, this would only affect accrued interest and interest revenue earned. Loan to thrift shop and the mortgage due on demand have limited exposure to interest rate risk as they bear the same interest rate and are subject to renewal at the same maturity dates.

#### Liquidity risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization enters into transactions to purchase goods and services on credit for which repayment is required at various maturity dates. The Organization's exposure to liquidity risk is dependent on the collection of accounts receivable and the loan to thrift shop, purchasing commitments and obligations, and raising funds to meet commitments and sustain operations.

# **Schedule of expenses** Year ended March 31, 2024

	2024	2023
	\$	\$
		<u> </u>
Amortization	80,676	88,143
Communication and promotion	47,811	34,006
Compensation and benefits	1,399,409	1,267,350
Contribution to other charities	29,982	41,593
Events	72,983	79,501
Forwarding to MCC Canada	2,031,064	1,793,686
Insurance	18,437	14,245
Material resource kit supplies	70,135	86,158
Meetings, workshops & hospitality	30,190	24,179
Miscellaneous	62,660	37,705
Occupancy	120,183	111,268
Professional fees	67,538	42,372
Refugee resettlement	135,732	158,443
Staff development	15,602	15,547
Supplies, subscriptions and licenses	49,862	48,787
Travel	59,300	37,175
	4,291,564	3,880,158