Financial Statements of

MENNONITE CENTRAL COMMITTEE CANADA

And Independent Auditor's Report thereon

Year ended March 31, 2024



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INDEPENDENT AUDITOR'S REPORT

To the Members of Mennonite Central Committee Canada

Opinion

We have audited the financial statements of Mennonite Central Committee Canada (the "Entity"), which comprise the statement of financial position as at March 31, 2024, the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2024, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *"Auditor's Responsibilities for the Audit of the Financial Statements"* section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to
 events or conditions that may cast significant doubt on the Entity's ability to continue as a going
 concern. If we conclude that a material uncertainty exists, we are required to draw attention in our
 auditor's report to the related disclosures in the financial statements or, if such disclosures are
 inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up
 to the date of our auditor's report. However, future events or conditions may cause the Entity to
 cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



• Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group Entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

KPMG LLP

Chartered Professional Accountants

Winnipeg, Canada September 21, 2024

Statement of Financial Position

March 31, 2024, with comparative information for 2023

		2024		2023
Assets				
Current assets:				
Cash	\$	17,342,236	\$	14,828,103
Accounts receivable (note 3)		8,452,106		5,525,712
Prepaid expenses		1,878,281		1,118,989
Inventories (note 4)		1,274,906		1,367,750
Investments (note 5)		30,308,052		29,094,814
		59,255,581		51,935,368
Long-term grants receivable		10,909,736		1,082,072
Investment in Canadian Foodgrains Bank Association Inc.		6,778,133		6,428,258
Capital assets (note 6)		3,531,568		924,733
	\$	80,475,018	\$	60,370,431
Liabilities and Fund Balances				
Liabilities and Fund Balances				
Current liabilities:	¢	8 804 415	¢	5 805 286
Current liabilities: Accounts payable and accrued liabilities	\$	8,804,415 150 336	\$	
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing	\$	150,336	\$	93,392
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing Payable to service workers	\$	150,336 776,792	\$	93,392
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing	\$	150,336	\$	5,895,286 93,392 838,155 – 6,826,833
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing Payable to service workers	\$	150,336 776,792 2,072,751	\$	93,392 838,155 –
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing Payable to service workers Deferred revenue	\$	150,336 776,792 2,072,751	\$	93,392 838,155 –
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing Payable to service workers Deferred revenue Fund balances: General Funds:	\$	150,336 776,792 2,072,751	\$	93,392 838,155 – 6,826,833
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing Payable to service workers Deferred revenue Fund balances: General Funds: Unrestricted - Operating	\$	150,336 776,792 2,072,751 11,804,294 9,596,179	\$	93,392 838,155 - 6,826,833 8,343,706
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing Payable to service workers Deferred revenue Fund balances: General Funds: Unrestricted - Operating Internally restricted (note 9)	\$	150,336 776,792 2,072,751 11,804,294 9,596,179 33,267,458	\$	93,392 838,155 - 6,826,833 8,343,706 28,311,001
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing Payable to service workers Deferred revenue Fund balances: General Funds: Unrestricted - Operating	\$	150,336 776,792 2,072,751 11,804,294 9,596,179	\$	93,392 838,155 - 6,826,833 8,343,706 28,311,001 16,888,891
Current liabilities: Accounts payable and accrued liabilities Payable to MCC U.S., non-interest bearing Payable to service workers Deferred revenue Fund balances: General Funds: Unrestricted - Operating Internally restricted (note 9)	\$	150,336 776,792 2,072,751 11,804,294 9,596,179 33,267,458 25,807,087	\$	93,392 838,155 –

On behalf of the Board:

Director

no Director

Statement of Operations

Year ended March 31, 2024, with comparative information for 2023

	Gener	al Fund	Restrict	ed Fund		
	0	perating	Inte	rnational	Total	Tota
	2024	2023	2024	2023	2024	2023
Revenue (note 11):						
Contributions:						
General	\$ 18,741,799	\$ 17,729,790	\$ –	\$ -	\$ 18,741,799	\$ 17,729,790
Designated:						
CFGB	688,040	762,276	4,604,576	5,101,383	5,292,616	5,863,659
Disaster restricted	412,003	1,281,988	1,648,013	5,127,953	2,060,016	6,409,94
Other	2,116,491	2,003,310	8,658,645	8,159,400	10,775,136	10,162,71
Centennial	-	1,000	-	-	-	1,00
Material resources	-	-	2,022,518	1,572,485	2,022,518	1,572,48
MCC Canada Domesti	c 20,636	19,710	-	-	20,636	19,71
Grants:						
GAC - CFGB	-	_	6,475,236	9,287,786	6,475,236	9,287,78
GAC – Other	-	-	13,173,177	-	13,173,177	-
CFGB	-	-	5,679,498	3,688,829	5,679,498	3,688,82
Other	48,133	39,431	969,576	1,076,675	1,017,709	1,116,10
Foreign exchange gain (loss)	(68,189)	(24,377)	28,503	10,853	(39,686)	(13,52
Other (note 12)	2,873,774	3,394,272	66,555	490,849	2,940,329	3,885,12
	24,832,687	25,207,400	43,326,297	34,516,213	68,158,984	59,723,61
Expenses:						
Program (schedule A):						
International	-	-	41,308,556	37,996,433	41,308,556	37,996,43
Domestic	2,756,386	1,249,945	-	-	2,756,386	1,249,94
Material resources	-	_	-	_	_	-
Support services:						
Administration and						
communication	3,084,683	2,202,001	-	_	3,084,683	2,202,00
Resource generation	1,083,590	703,959	_	-	1,083,590	703,95
Other:						
Grants to Provincial MCCs						
(note 14)	4,798,643	4,677,174	-	_	4,798,643	4,677,174
	11,723,302	8,833,079	41,308,556	37,996,433	53,031,858	46,829,512
Excess (deficiency) of revenue						
over expenses	\$ 13,109,385	\$ 16,374,321	\$ 2,017,741	\$ (3,480,220)	\$ 15,127,126	\$ 12,894,10

Statement of Changes in Fund Balances

	General Fund		Restricted Fun	<u>d</u>	
	Unrestricted	Internally restricted	International	2024 Total	2023 Total
Balance, beginning of year	\$ 8,343,706	\$ 28,311,001	\$ 16,888,891	\$ 53,543,598	\$ 40,649,497
Excess of revenue over expenses	13,109,385	-	2,017,741	15,127,126	12,894,101
Inter-fund transfers (note 9)	(4,956,457)	4,956,457	-	-	-
Inter-fund transfer for International programs (schedule B)	(6,900,455)	-	6,900,455	-	_
Balance, end of year	\$ 9,596,179	\$ 33,267,458	\$ 25,807,087	\$ 68,670,724	\$ 53,543,598

Year ended March 31, 2024, with comparative information for 2023

Statement of Cash Flows

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
Cash provided by:		
Operating:		
Excess of revenue over expenses	\$ 15,127,126	\$ 12,894,101
Items not involving cash:		
Amortization of capital assets	518,167	164,469
Loss on disposal of capital assets	15,982	-
Gain on disposal of assets held for sale	—	(2,304,461)
	15,661,275	10,754,109
Change in non-cash operating working capital:		
Accounts receivable	(2,926,394)	621,245
Prepaid expenses	(759,292)	(372,115)
Inventories	92,844	(135,823)
Long-term grants receivable	(9,827,664)	(345,989)
Accounts payable and accrued liabilities	2,909,129	993,243
Payable to/receivable from MCC U.S.	56,944	123,000
Payable to service workers	(61,363)	157,570
Deferred revenue	2,072,751	
	7,218,230	11,795,240
Investing activities:		
Decrease in investment in Canadian		
Foodgrains Bank Association Inc.	(349,875)	(837,903)
Change in investments, net	(1,213,238)	(29,049,049)
Purchase of capital assets	(3,140,984)	(378,910)
Proceeds on disposal of assets held for sale		3,079,462
	(4,704,097)	(27,186,400)
Increase (decrease) in cash	2,514,133	(15,391,160)
Cash, beginning of year	14,828,103	30,219,263
Cash, end of year	\$ 17,342,236	\$ 14,828,103

Notes to Financial Statements

Year ended March 31, 2024

1. Nature of the operations and basis of presentation:

Mennonite Central Committee (MCC), a worldwide ministry of Anabaptist churches, shares God's love and compassion for all in the name of Christ by responding to basic human needs and working for peace and justice. MCC envisions communities worldwide in right relationship with God, one another and creation.

Mennonite Central Committee Canada (MCCC) and Mennonite Central Committee U.S. (MCC U.S.) have entered into a covenant to share the ownership of each of the MCC international programs (International Program) in each country that MCC operates in and all related assets including property, relationships, reputation, knowledge, experience, and supporting systems located in those countries. It is intended that the share that each national entity owns under this arrangement in each country program will be an undivided share.

Both MCCC and MCC U.S. have agreed to collaborate and work together in the operation of the International Program so that it will be seen as one integrated MCC International Program. This commitment does not preclude either entity from agreeing occasionally to fund and manage on its own an entire project or an entire country program. In addition to the international program, MCCC and MCC U.S. agreed to resource and manage other programs on a shared basis.

MCCC receives the majority of its contribution revenue from Canadian Provincial MCC's and collaborates with the Canadian Provincial MCC's in Canadian domestic program activity.

MCCC is incorporated under a *Special Act of the Parliament of Canada* as a non-profit organization without share capital. MCCC is a registered charity within the meaning of the *Income Tax Act* (Canada) and is exempt from income taxes.

2. Significant accounting policies:

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO). The significant accounting policies incorporated into these financial statements are as follows:

(a) Fund accounting:

MCCC follows the restricted fund method of accounting for contributions.

Notes to Financial Statements (continued)

2. Significant accounting policies (continued):

- (i) General Funds:
 - (a) Unrestricted:

Operating activities include the administration of Domestic programming in the areas of Sustainable Community Development and Justice and Peacebuilding. Included in the unrestricted fund are amounts invested in capital assets and the non-building capital asset reserve.

(b) Internally restricted:

Funds have been internally restricted for various purposes as disclosed in note 10.

(ii) Restricted Fund - International:

Operating activities include the administration of international programming in the areas of Sustainable Community Development, Disaster Response and Justice and Peacebuilding. Included in this fund are the contributions designated for international programs.

Included in this fund are also the contributions received for MCCC's member account with Canadian Foodgrains Bank Association Inc. (CFGB). CFGB is a partnership of 15 Canadian churches and church-based agencies working to end global hunger. On behalf of its member agencies and their partners, CFGB collects grain and cash donations, provides funds and expert advice for projects submitted by member agencies and their partners, manages procurement and supply of food commodities, and engages in public policy and educational activities related to hunger.

(b) Revenue recognition:

Restricted contributions related to general operations are recognized as revenue of the appropriate General Fund, depending on the nature of the contribution, in the year in which the related expenses are incurred. Contributions restricted for international programs are recognized as revenue in the Restricted International Fund in the year received or receivable if the amount can be reasonably estimated and collection is reasonably assured. Contributions received from the Government which are restricted for international programs are subject to review by the Government for utilization of the contribution in accordance with the Government agreement. Adjustments, if any, are recorded in the period they are communicated by the Government to MCCC.

Notes to Financial Statements (continued)

Year ended March 31, 2024

2. Significant accounting policies (continued):

Unrestricted contributions are recognized as revenue of the appropriate General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

In accordance with the covenant referred to in note 1, MCCC has allocated to the General Operating Fund a portion of the designated contributions received for the Restricted International Fund. This allocation, which aggregated \$3,216,534 (2023 - \$4,047,574) for the year ended March 31, 2024, is to offset administrative and resource generation expenses incurred by the General Operating Fund.

Sales revenue is recognized when the related merchandise is sold to the customer. Interest and other revenue are recognized as earned.

(c) Foreign exchange:

Monetary assets and liabilities denominated in foreign currencies are converted to Canadian dollars using the year end exchange rate. Revenue and expense items are converted using the average exchange rate in the month of the transaction. The foreign exchange loss included in the statement of operations for the year ended March 31, 2024 is \$39,686 (2023 - loss of \$13,524).

(d) Contributed services:

Volunteers are an integral part of carrying out the activities of MCCC. Contributed services are not recognized in the financial statements because of the difficulty in determining their fair value.

(e) Cash and cash equivalents:

Cash and cash equivalents include cash on hand and short-term deposits which are highly liquid with original maturities of less than three months at the date of acquisition.

(f) Inventories:

Material resource donations intended for overseas shipments are recorded as inventory and revenue in the Restricted Fund at fair value when received. Inventory is expensed when goods are shipped.

Notes to Financial Statements (continued)

Year ended March 31, 2024

2. Significant accounting policies (continued):

(g) Investment:

The investment in CFGB is recorded utilizing the equity method of accounting. In accordance with the equity method of accounting, the carrying value of MCCC's investment in CFGB is adjusted by MCCC's share of the excess of revenue over expenses of CFGB. MCCC's share of the revenue includes donations received by MCCC for its member account at CFGB or received by CFGB for MCCC's member account. Revenues also include grants received by CFGB for MCCC's member account. MCCC's share of the expenses include project grants made by CFGB at the direction of MCCC. The accumulated net assets related to MCCC's investment in CFGB, are included in the externally restricted fund balance on the statement of financial position.

(h) Capital assets:

Capital assets are recorded at cost. Amortization is provided on a straight-line basis over the estimated useful life of the assets as follows:

Asset	Term
Buildings	20 - 30 years
Equipment	3 - 10 years
Vehicles	3 - 5 years
Leasehold improvements	Term of the lease

Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. When circumstances indicate that a capital asset is impaired, the net carrying amount of the capital asset is written down to the asset's fair value or replacement cost. The write-down of the asset is charged to income during the year. An impairment loss is not reversed if the fair value of the related asset subsequently increases.

In March 2022, the land and building known as 134 Plaza Drive that MCCC utilizes for its head office had been listed for sale and reclassified as "Assets held for sale". These assets were sold in June 2022. Assets to be disposed are classified as held for sale and are no longer amortized. Assets held for sale were recognized at the lower of net book value and fair value less cost of disposal.

Notes to Financial Statements (continued)

Year ended March 31, 2024

2. Significant accounting policies (continued):

(i) Financial instruments:

Financial instruments are recorded at fair value or exchange amount on initial recognition. Freestanding derivatives that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. MCCC has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

(j) Allocation of expenses:

MCCC records a number of its expenses by program. The costs of each program include the costs of personnel, premises and other expenses that are directly related to providing the program.

MCCC incurs a number of general program support expenditures that are common to the operation of the international and domestic programs. MCCC allocates its general program support expenditures by identifying the appropriate basis of allocating the component expenditures and applying that basis consistently each year. The basis of allocation is reviewed periodically and may be revised according to circumstances prevailing from time to time. For the year ended March 31, 2024, \$1,867,100 (2023 - \$2,276,693) of general support expenditures was allocated from the Operating Fund to international program expenses in the Restricted International Fund.

(k) Government assistance:

MCCC makes periodic applications for financial assistance under available government incentive programs. Government assistance is included in the determination of income for the period as other revenue. A liability to repay government assistance, if any, is recorded in the period in which the conditions arise that cause the assistance to become repayable.

Notes to Financial Statements (continued)

2. Significant accounting policies (continued):

(I) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Significant items subject to such estimates and assumptions include the carrying amount of capital assets. Actual results could differ from those estimates.

3. Accounts receivable:

	2024	2023
Receivable from Provincial MCC's Other	\$ 5,261,880 3,190,226	\$ 4,999,901 525,811
	\$ 8,452,106	\$ 5,525,712

4. Inventories:

	2024	2023
General operations - books and reading materials Material resources Other	\$ 4,835 1,166,035 104,036	\$ 301,399 544,245 522,106
	\$ 1,274,906	\$ 1,367,750

The amount of inventories recognized as an expense within international programs for the year ended March 31, 2024 is \$1,744,633 (2023 - \$2,228,631).

Notes to Financial Statements (continued)

Year ended March 31, 2024

5. Investments:

	2024	2023
Abundance Canada: Fixed income portfolio fund Guaranteed investment certificates	\$ 21,296 30,286,756	\$ 20,982 29,073,832
	\$ 30,308,052	\$ 29,094,814

The investments held at Abundance Canada may be withdrawn at any time, with due notice. Investment earnings are paid by Abundance Canada based on its pooled rate, less a fixed percentage for administration fees.

The guaranteed investment certificates are interest bearing at a weighted average interest rate of 4.87 percent (2023 - 4.14 percent) and mature between April 6, 2024 to December 1, 2024.

6. Capital assets:

				2024	2023
		Α	ccumulated	Net book	Net book
	Cost		amortization	value	value
Land	\$ 129,829	\$	_	\$ 129,829	\$ 129,666
Equipment Vehicles	2,733,145 962,771		1,279,445 401,045	1,453,700 561,726	311,685 409,692
Leasehold improvements	1,529,401		143,088	1,386,313	409,092 73,690
	\$ 5,355,146	\$	1,823,578	\$ 3,531,568	\$ 924,733

7. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities as at March 31, 2024 are government remittances payable of \$686 (2023 - \$17,186) relating to federal and provincial sales tax, payroll taxes, health taxes and workers safety insurance.

Notes to Financial Statements (continued)

8. Investment in capital assets:

MCCC has the following investment in capital assets included within the fund balances:

	Gener	General Fund			Restricted Fund		Restricted Fund			Total	
	2024		2023		2024		2023		2024		2023
Capital assets	\$2,382,002	\$	161,415	\$	1,149,566	\$	763,318	\$	3,531,568	\$	924,733
	\$2,382,002	\$	161,415	\$	1,149,566	\$	763,318	\$	3,531,568	\$	924,733

9. Internally Restricted Fund and inter-fund transfers:

The internally restricted fund balance consists of the following internally restricted funds for certain programs and expenses of future years:

		2024	2023
MCCC:			
Investment in Donor Relations	\$	659,345	\$ 642,944
Non-building capital asset reserve		50,000	50,000
MCC Canada Surplus Fund	;	3,636,703	2,697,437
MCC Canada Centennial Fund		26,080	26,080
MCC Canada Capital Asset Reserve	:	2,177,399	2,304,461
MCC Canada Website Development		12,829	12,829
MCC Canada Bequest Fund		857,121	1,126,958
International Program:			
Surplus/Deficit Fund	18	8,230,006	15,170,722
Bequest Fund		2,392,152	2,800,644
Hyland Fund	:	2,500,000	_
Centennial Core Programming Fund		_	990,879
MCC's in Canada:			
Bequest Fund	:	2,361,823	1,874,047
Strategic Investment Fund:			
National Domestic Programs		129,000	129,000
General		235,000	485,000
	\$ 33	3,267,458	\$ 28,311,001

During the year ended March 31, 2024, \$61,801 (2023 - \$192,298) was transferred from the General Operating Fund to the MCCC Internally Restricted Fund held as an Investment in Donor Relations and \$45,400 (2023 - \$64,263) was transferred from the Internally Restricted Fund held as an Investment in Donor Relations to the General Operating Fund to cover expenses incurred during the year.

Notes to Financial Statements (continued)

Year ended March 31, 2024

9. Internally Restricted Fund and inter-fund transfers (continued):

During the year ended March 31, 2024, \$1,043,629 (2023 - \$930,596) was transferred from the General Operating Fund to the Internally Restricted Fund held as a Surplus Fund on behalf of MCC Canada, nil (2023 – nil) was transferred from the Surplus Fund to the General Operating Fund to cover operating expenses, and \$104,363 (2023 – nil) was transferred from the Surplus Fund to the MCC's in Canada Bequest Fund.

During the year ended March 31, 2024, nil (2023 - \$109,466) was transferred from the Internally Restricted MCC Canada Centennial Fund to the General Operating Fund to cover certain fund raising expenses and nil (2023 – nil) was transferred from the General Operating Fund to the MCC Canada Centennial Fund for MCC Canada Centennial admin recoveries and MCC Canada's portion of Core program allocations.

During the year ended March 31, 2024, \$3,059,284 (2023 - \$4,585,320) was transferred from the General Operating Fund to the Internally Restricted International Program Surplus/Deficit Fund.

During the year ended March 31, 2024, \$306,730 (2023 - \$1,104,007) was transferred from the General Operating Fund to the Internally Restricted International Program Bequest Fund and \$715,222 (2023 - nil) was transferred from the Internally Restricted International Program Bequest Fund to the General Operating Fund to fund MCCC's commitment to International Program.

During the year ended March 31, 2024, nil (2023 - \$640) was transferred from the General Operating Fund to the Internally Restricted International Program Centennial Core Programming Fund and \$990,878 (2023 - \$787,374) was transferred from the Internally Restricted International Program Centennial Core Programming Fund to the General Operating Fund to fund MCCC's commitment to International Program.

During the year ended March 31, 2024, \$383,412 (2023 - \$1,380,007) was transferred from the General Operating Fund to the MCC's in Canada Internally Restricted Bequest Fund, nil (2023 - \$510,000) was transferred from the MCC's in Canada Bequest Fund to the MCC Canada Bequest Fund, nil (2023 - \$255,580) was transferred from the MCC's in Canada Bequest Fund to MCC Canada Bequest Fund to MCC Canada Website Development Fund, \$104,363 (2023 – nil) was transferred from the MCC's in Canada Bequest Fund.

During the year ended March 31, 2023, a new capital asset reserve was created with an initial funding of \$2,304,461 from the sale of 134 Plaza Drive, to cover the future cost related to the new MCC Canada office. During the year ended March 31, 2024, \$127,062 was transferred from the MCC Canada Capital Asset Reserve to the General Operating Fund to fund amortizaiton expense on leasehold improvements related to MCCC's head office lease.

Notes to Financial Statements (continued)

Year ended March 31, 2024

9. Internally Restricted Fund and inter-fund transfers (continued):

During the year ended March 31, 2024, nil (2023 - \$242,751) was transferred from the MCC Canada Website Development Internally Restricted Fund to the General Operating Fund and \$269,837 (2023 - \$156,476) was transferred from MCC Canada Bequest Fund to the General Operating Fund.

During the year ended March 31, 2024, the new Hyland Fund was created with an initial funding of \$2,500,000 from the General Operating Fund.

During the year ended March 31, 2024, \$250,000 (2023 – nil) was transferred from the MCC's in Canada Strategic Investment Fund to the General Operating Fund.

The purpose of the Strategic Investment Fund is to provide funds to meet special targets of opportunity or needs that further the mission of MCCs in Canada and throughout the world and which may or may not have specific expectation of incremental or long-term increased revenue. In addition, its purpose is to provide funds for organizational capacity such as staff development, research and development, or investment in infrastructure that will build the long-term capacity of MCC in Canada. This fund is held by MCCC on behalf of all of the MCCs in Canada

10. Allocation of international expenses:

General Program support expenditures relate primarily to the country program supervision costs, the Program Directors department and certain of the expenditures for the Program Learning and Disaster Response department. These expenditures totaling \$7,460,443 (2023 - \$6,431,534) have been allocated as follows:

	2024	2023
Sustainable Community Development Disaster Response Justice and Peacebuilding	\$ 3,837,879 1,751,547 1,871,017	\$ 3,043,230 1,815,421 1,572,883
	\$ 7,460,443	\$ 6,431,534

Notes to Financial Statements (continued)

11. Revenue:

Included in MCCC's revenue are the following amounts that were recorded as revenue by the Canadian Provincial MCCs and forwarded to MCCC as grants in accordance with a predetermined revenue sharing agreement between the MCCs in Canada.

	2024	2023
Contribution revenue:		
General contributions	\$ 18,422,123	\$ 17,456,073
Designated contributions:		
ČFGB	5,289,624	5,857,777
Disasters restricted	1,559,133	6,104,851
Other – international programs	10,402,267	9,878,512
Material resources	1,884,394	1,557,645
Grant revenue:		
Other	238,385	203,590
	\$ 37,795,926	\$ 41,058,448

12. Other revenue:

	2024	2023
Operating Fund:		
Administration fees from CFGB	\$ 296,635	\$ 185,678
Gain on disposal of assets held for resale	_	2,304,461
Interest	1,514,441	856,023
Menno Post	898,208	_
Other	164,490	48,321
International:		
Other contributions and grants	66,555	490,638
	\$ 2,940,329	\$ 3,885,121

During fiscal 2023, 134 Plaza Drive property was disposed of by MCCC resulting in a gain on sale of \$2,304,461.

Notes to Financial Statements (continued)

13. Commitments and contingencies:

MCCC has entered into agreements to lease premises for various periods until March 2028. The minimum lease payments, exclusive of realty taxes and other occupancy charges, for each of the next five years are as follows:

2025 2026 2027 2028 2029	\$	450,752 436,984 407,386 400,991 382,570

MCCC has signed a Private Sponsorship of Refugees (PSR) Agreement with Immigration Refugee and Citizenship Canada (IRCC) to provide financial, human resources and moral support to a certain number of refugees sponsored under the PSR program. MCCC's responsibilities under this agreement were assigned to the various Canadian MCCs, but MCCC remains contingently liable for the financial obligations. The estimated amount of the contingent liability as at March 31, 2024 is approximately \$10,120,000 (2023 - \$6,200,000).

14. Grants to Provincial MCCs:

During the years ended March 31, 2024 and 2023, the following grant payments were made to provincial MCCs for the purposes indicated:

	2024	2023
Administrative recoveries Disaster/Centennial contributions Bequest policy payments Annual surplus policy payments Centennial core programming payments	\$ 727,765 76,682 3,994,196 –	\$ 1,291,801 276,001 3,109,212 160
	\$ 4,798,643	\$ 4,677,174

15. Pension plan:

MCCC sponsors a defined contribution group RRSP for eligible employees. MCCC's contributions are based on 5 percent of salary costs. Contributions of \$432,833 (2023 - \$406,289) have been expensed during the year ended March 31, 2024 and are included in administration expenses.

Notes to Financial Statements (continued)

Year ended March 31, 2024

16. Financial risks:

MCCC manages risk and risk exposures by applying policies approved by the Board of Directors of MCCC.

(a) Currency risk:

MCCC is exposed to financial risks as a result of exchange rate fluctuations and the volatility of these rates.

In the normal course of business, MCCC and MCC U.S. incur international expenditures denominated in various foreign currencies and have agreed to share the currency risk related to these expenditures equally. As at March 31, 2024, MCCC had no foreign exchange contracts outstanding.

(b) Liquidity risk:

Liquidity risk is the risk that MCCC will be unable to fulfill its obligations on a timely basis or at a reasonable cost. MCCC manages its liquidity risk by monitoring its operating requirements. MCCC prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposure from 2023.

(c) Credit risk:

Credit risk refers to the risk that a counter party may default on its contractual obligations resulting in a financial loss. MCCC is exposed to credit risk with respect to the accounts receivable. MCCC assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. There is no allowance for doubtful accounts at March 31, 2024 or March 31, 2023. There has been no change to the risk exposure from 2023.

Program Expenses

Schedule A

Year ended March 31, 2024, with comparative information for 2023

		Domestic		International	2024	2023
		Program		Program	Total	Total
Sustainable Community Development:						
Education	\$	1,499,472	\$	2,838,912	\$ 4,338,384	\$ 2,970,992
Food security and sustainable livelihoods:	,	18,873	,	12,678,901	12,697,774	9,910,419
Water		,		116,609	116,609	173,277
Health:		6,643		1,660,712	1,667,355	1,280,874
Water		_		1,124,344	1,124,344	1,209,252
Migration and resettlement		405,861		-	405,861	379,170
		1,930,849		18,419,478	20,350,327	15,923,984
Disaster Response:						
Humanitarian relief and disaster response		107 570				
(HRDR)		137,579		5,994,785	6,132,364	4,261,226
HRDR - Food		_		12,383,670	12,383,670	14,359,856
		137,579		18,378,455	18,516,034	18,621,082
Justice and Peacebuilding:						
Peacebuilding and conflict transformation		560.057		4,510,623	5,070,680	4,602,608
Conflict prevention		18,399		-	18,399	8,929
Restorative justice		109,502		_	109,502	89,775
		687,958		4,510,623	5,198,581	4,701,312
Total expenses	\$	2,756,386	\$	41,308,556	\$ 44,064,942	\$ 39,246,378

Restricted Fund Summary

Schedule B

	Fu	Ind balance March 31, 2023	Revenue	Program expenses	Inter-fund transfers	Fu	und balance March 31, 2024
CFGB	\$	6,428,259	\$ 16,759,310	\$ (16,409,436)	\$ _	\$	6,778,133
International Program		1,171,418	-	- ·	_		1,171,418
Designated government grants		172,957	969,576	(511,451)	_		631,082
Zimbabwe – GAC		_	13,173,177	(1,972,760)	_		11,200,417
Designated contributions:							
DRF		7,696,022	1,648,013	(5,255,964)	_		4,088,071
Other international							
programs		_	8,671,389	(15,713,444)	7,042,055		-
Restricted bequest		849,600	-	-	(141,600)		708,000
Material resources		544,244	2,022,518	(1,400,727)	_		1,166,035
Constituency initiated projects		26,391	82,314	(44,774)	-		63,931
Total International Fund	\$	16,888,891	\$ 43,326,297	\$ (41,308,556)	\$ 6,900,455	\$	25,807,087

Year ended March 31, 2024, with comparative information for 2023

Note

In accordance with the Covenant referred to in Note 1, during the year ended March 31, 2024, \$6,900,455 (2023 - \$7,170,461) was allocated from other international programs to the Restricted Fund to cover related international program expenses from undesignated revenue in the General Fund.