The MCC Canada board of directors has decided that over the next five years the organization will focus on these four strategic directions:

1. Increasing the capacity of our partners to help uprooted and vulnerable people
2. Improving communication with churches and constituents
3. Increasing peacebuilding and justice work
4. Caring for God’s creation and supporting communities harmed by climate change

In 2020, MCC is celebrating its centennial. At the start of our next 100 years, we want to renew our identity and our mission to see communities worldwide in right relationship with God, one another and creation.
A THANK YOU FROM OUR EXECUTIVE DIRECTOR

One hundred years ago, MCC began in response to drought, hunger and violence. Canadians were quick to respond even while they were recovering from a flu pandemic.

Now we mark our centennial in the midst of another pandemic with the world on the brink of a food shortage due to COVID-19. This 100-year comparison reminds us that the world continues to be haunted by disparity, with many people vulnerable to disease and hunger.

At the same time, I am so thankful for generous supporters like you who reach out with God’s love to these neighbours. With your help, our vital, Jesus-following ministry continues into another century.

When the pandemic shutdown began in Canada, we were within days of approving a new strategic plan. It was a strange time to look into the future. But I believe the strategic directions (on the opposite page) will be a strong guide.

This is the MCC I see moving into our next century: Deepening our gospel roots. Strengthening Anabaptist communities. Communicating with supporters with excellence and transparency. Supporting the uprooted with fierce commitment. Responding to climate change. Pressing for the peace of Jesus Christ.

Thank you so much for helping us come this far. I hope you will feel invited into a second century of MCC ministry, rooted in the peace Jesus gave us.

RICK COBER BAUMAN
EXECUTIVE DIRECTOR, MCC CANADA

“God is our refuge and strength, a very present help in trouble.”
—Psalm 46:1 (NRSV)
Living in rural Cambodia, Chim Yean* had an empty fishpond, a handful of chickens and no hope for things to improve.

During the rice growing season, he could harvest enough so his family wouldn’t starve. But during the dry season, there were many days where his family didn’t have enough food.

**But your act of kindness planted a seed of hope for Yean.** Through MCC’s account at Canadian Foodgrains Bank, you’ve enabled our local partners to form and support farm cooperatives. For $120, one family is equipped with all the seeds, tools and materials they need to farm. And $360 can provide a new fishpond.

Yean’s fishpond allows him to both raise and sell fish and keep a supply of water for his crops during the dry season. He now has a busy and full chicken coop, a stocked fishpond and a healthy garden year-round. He has enough food for his family and enough to store up and sell too.

“If people want fish, I will catch fish for them,” he says. “If people want vegetables, I will bring vegetables to sell to them. Sometimes people want chickens. So, I will sell the chickens.”

*In Cambodia, family names are written before first names.*

---

**Food program highlights:**

- **58,075** People attended agriculture and animal production training
- **22,302** People received agricultural supplies including seeds and tools
“I bought everything at market before, the vegetable, fish and chicken. Now I grow everything.”

Chim Yeun, Cambodia

Your donations helped Yeun grow enough food to feed his family.

Then + Now

Children at Lohfelden refugee camp in Germany in 1948 play with grain sacks from different international relief agencies. In addition to MCC (right) are CARE (Cooperative for American Remittances to Europe) and CRALOG (Council of Relief Agencies Licensed to Operate in Germany). (MCC photo)

Chim Yeun and Reach Koeun with chickens at their farm in the village of Prey Toum, Cambodia. Your support has allowed them to purchase the tools, seeds and other necessities to build a thriving farm. (MCC photo/ Matthew Lester)

79% Of women in a farming group in Burkina Faso were able to access a loan when they couldn’t before

398 to 6,747 The increase in number of farmers practicing sustainable agriculture in a project in Ethiopia

FOOD
Igor Semyonov’s smile has a comforting warmth to it. Most would never guess he spent five terms in prison before turning his life around. He loved helping people, prisoners especially. But when war came to his doorstep in Donetsk, Ukraine, he found himself needing help he never imagined.

He fled to Zaporizhzhia where an MCC church partner fed and sheltered him until he was able to get back on his feet.

Now he and his wife Larisa have their own apartment. On their bed is an MCC comforter. Their shelves hold cans of meat with the words “In the name of Christ” donated and canned by volunteers and then shipped to Ukraine. Sending one shipping container of food and relief supplies to help Igor and others like him costs $7,800.

After training from another MCC partner, Igor now works as a trauma counsellor. He helps people who also were displaced from their homes. A ripple effect of caring set off by you.

“The training has also helped me leave the past behind. Because our life in the past was quite hard, it was hard to do,” says Igor. “Really for two years there was such turmoil inside, we really needed to leave that and regain ourselves.”

### Relief program highlights:

<table>
<thead>
<tr>
<th>Number of disasters MCC responded to</th>
<th>People received emergency food</th>
</tr>
</thead>
<tbody>
<tr>
<td>27</td>
<td>158,021</td>
</tr>
</tbody>
</table>

1959
Your support provided food and shelter when Igor was forced to flee his home.

Two women received MCC-distributed relief supplies including canned meat in Vienna, Austria, in 1959. (MCC photo)

Igor Semyonov and his wife Larisa received MCC canned meat and comforters after fleeing conflict in eastern Ukraine. Thanks to your support, they were given food and shelter when they had none. (MCC photo/Matthew Sawatzky)

Then + Now

“It was very scary to move to an unknown place.... [MCC’s partner] was really taking care of us.”

Igor Semyonov, Ukraine

46,171 People received emergency supplies including clothing, relief kits and hygiene supplies

6,062 People trained in disaster risk reduction
Naomi Bakeka Anuarite was used to feeling hopeless. Raised in Mubimbi, a camp for displaced people in the Democratic Republic of the Congo, it was hard some days to imagine surviving to 18, never mind graduating from high school.

Naomi had no access to education and no way to secure a good job. But that’s no longer her reality.

Your support means Naomi and children from a few nearby camps can access a full Grade 1–12 education at the nearby Rutshunda Primary School. For $78, a single child can attend a year of school and have the equipment they need to succeed.

Naomi graduated from Rutshunda and is now attending medical school at the Evangelical University in Africa. With education in math and science and the ability to read and write in both French and Swahili, Naomi now has opportunities for well-paying jobs and careers that would never have been open to her before. She is determined to become a doctor and help others, including her mother and younger siblings who still live in Mubimbi.

“Our joy is to see displaced children taught,” says Rutshunda’s principal Joel Maombi Fikiri. “Instead of seeing those children in the town, among the armed groups... we want to see them in the classroom.”

Education program highlights:

- **3,067** Teachers participated in professional development
- **20,552** Children and youth participated in K–12 formal education
Because of your gifts, Naomi has been able to reach medical school.

“I just look at the benefits I’ve gotten from my supporters, because they are preparing me to be a great leader.”

Naomi Bakeka Anuarite, The Democratic Republic of the Congo

Teachers Abroad Program (TAP) participant David Ritter (third from left) works with students in a classroom in Nyanga, in what is now the Democratic Republic of the Congo. (MCC photo)

Naomi Bakeka Anuarite outside the Evangelical University in Africa in Bukavu, Democratic Republic of the Congo where she attends medical school. She received her MCC-supported primary education at Rutshunda Primary School. (MCC photo/Matthew Lester)

Then + Now

62%
Decrease in absenteeism at eight schools in Zambia that provide meals and other supports

100%
Of students at an education project in South Sudan passed a Grade 8 national exam
Aïchatou Hamidou hated giving her grandchildren water that tasted like rust and dirt. She hated more that they barely knew the taste of safe, clean drinking water.

She lives in a refugee camp in Chad called Kobiteye. Until recently, a handful of barely functioning hand pumps were the only way to collect water that was mostly safe to drink.

A new, more reliable hand pump costs $1,983. Your generous support means that more than a dozen new pumps now provide clean, safe water for Aïchatou, her grand-children and the 6,000 others living in Kobiteye.

And along with lifegiving water, you’ve also provided Kobiteye with latrines and WASH (water, sanitation and hygiene) training for Aïchatou. She leads Kobiteye’s WASH team and ensures waste is safely cleaned up and the pumps stay in repair.

“We have seen such a positive impact,” she says. “We now have clean water to drink and there is less sickness. I hope it means my grandchildren will have opportunities that I didn’t.”

Water program highlights:

68%

Of households in one community in Haiti now have access to latrines, up from 8%

22,443

People have access to a new or improved latrine or sanitation facility
Because of your support, Aïchatou has clean water for her grandchildren to drink.

Then + Now

Keith Krehbeil (left) and Orie Friesen finish the first hand-dug well in the San Julian colony in Bolivia in 1972. Wells like these were dug by hand using a metal drill bit. They provided improved drinking water and enabled farmers to increase livestock and crops. (MCC photo/Cecil Graber)

Aïchatou Hamidou was displaced from Central African Republic to a refugee camp in Chad. Through your support, she now leads the WASH (water, sanitation and hygiene) team, a group of women who maintain the latrines and keep the water pumps clean. (MCC photo/Colin Vandenberg)

“More latrines and pumps mean people are living with better water and more hygiene.”

Aïchatou Hamidou, Chad

4

The number of hours women and girls in some small communities in Egypt spent daily collecting water before new water and sewage pipelines were installed

48,065

People have access to an improved water source
In rural Nepal, resources for mental health support are few and far between. There are many stories of people being imprisoned or worse in response to their trauma.

Your support meant that Kamala Sapkota could attend a mental health and rehabilitation program, which costs approximately $1,300 per person. And when she graduated, Kamala was no longer defined by her mental health. Her family was also taught how they could best support her.

Upon graduating the program, she received two baby goats that allow her to create income for herself. With supports in place and financial independence, Kamala’s life was in her own hands once again.

“We have realized that medicines are not the only thing that is needed and there is much more all of us as a family, friends and neighbours can do to support people going through these difficulties to help them be healthy. We are her supports now. We are with her,” says Kamala’s sister Pompa Humagaim.

Health program highlights:

- 41,484 People received direct clinical care
- 89,649 People received hygiene items, including feminine hygiene supplies
Your gifts provided Kamala with mental health support.

“Supporting innovative, local solutions to health care needs helps increase our impact and builds on the strength of the communities we serve.”

Paul Shetler Fast, MCC health coordinator

MCC nurse Lois Kuhns (third from left) works with nurses in South Korea in 1955. They are preparing cotton balls and bandages in the central supply bandage room at Taegu Medical College Hospital. (MCC photo)

Kamala Sapkota (right), with her sister Pompa Humagaim, at her home in the hills of Kavrepalanchok, Nepal. With your support, Kamala graduated from a mental health program. They are holding baby goats that Kamala was given through the project which allow her to earn income and live independently. (MCC photo/Paul Shetler Fast)

Then + Now

95% Of participants in one Nepal mental health project now have a stable source of income

10,615 People received training as health care workers, community health promoters and caregivers
There was one strong image that Hannah Gray held in her heart after attending the MCC Ottawa Office student seminar. A kaleidoscope of monarch butterflies safely carrying a humpback whale through the air.

When she painted the image for an art exhibit, she explained the imagery. The butterflies represent the dignity and resilience of migrants and the right that all beings have to move freely. She added the humpback whale, which also migrates, precisely because it’s so different from the butterflies.

“I wanted this painting to emphasize that sometimes we are taken off of our regular routes of migration and that people can end up in unexpected or difficult situations and that it is important for us to work together (as the butterflies in this picture) to help our fellow migrants on their journey even if they are very different from us,” she says.

Your faithful donations meant Hannah could attend the student peace seminar last year. The theme was People on the Move: Human Rights and Global Migration.

Hannah left the seminar feeling more empowered than ever to seek justice.

“I wanted to compel people to a global and personal action based on our faith,” said Hannah. “We’re beneficiaries of our culture and our history, and we have to recognize that means participating in the story of migration.”

Peace + Justice highlights: 22,951
People trained in conflict transformation, peacebuilding or mediation

1,321
Emails sent by Canadians to MPs and senators using MCC’s letter writing tool
Because of your donations, Hannah is more empowered to work for justice.

“...for us to work together ... to help our fellow migrants on their journey.”

Hannah Gray, Canada

Then + Now

Pax man Elwin LeFevre works at a housing project in Bielefeld, Germany. The MCC Pax program provided an alternative service option for conscientious objectors drafted into the U.S. military, with some Canadians also participating. Pax began in Germany after the Second World War, but by the time the program ended in 1976 approximately 1,150 people served in over 40 countries. (MCC photo)

Wes Braun, Hannah Gray and Zlata Zolotarova pose for a photo on Parliament Hill while they attended the 2019 MCC student peace seminar in Ottawa, Ontario. The theme of the seminar was People on the Move: Human Rights and Global Migration. (Photo courtesy of Hannah Gray)

Inset: Drawing by Hannah Gray

Then + Now

100%
Of members in one South Sudan peace club applied peacebuilding or conflict resolution in their lives

65%
Of parents saw improvement in how their daughters handled challenges after an empowerment project in Jordan called SuperGirls

100%
Of members in one South Sudan peace club applied peacebuilding or conflict resolution in their lives

65%
Of parents saw improvement in how their daughters handled challenges after an empowerment project in Jordan called SuperGirls
No matter what she tried, Gilchen Davalillo couldn’t make enough money to feed her family. The Venezuelan economy was in shambles, with hyperinflation pricing even daily bread beyond her reach.

So, she made a brave and incredibly difficult choice. She left to seek opportunity somewhere else. When she arrived in Quito, the capital of Ecuador, her family was one of thousands who’d fled for the same reasons. Jobs, housing and hope seemed just as impossible to find.

But because of your support, Gilchen’s journey did not end there.

You’ve empowered a partner church in Quito to support Gilchen and her family with housing, trauma support and food. It costs $98 for the church to provide families like Gilchen’s with monthly food baskets. Without this food, many families could not survive in Quito.

Your act of love means her family, and many others, have new opportunities to thrive.
Your donations provide shelter, food and counselling as Gilchen seeks opportunities for her family.

“Through local partners, MCC donors support people through all stages of their journey: providing shelter and welcome and addressing root causes of migration.”

Annalee Giesbrecht, Advocacy and Communications coordinator in Latin America and the Caribbean

Then + Now

Victor Neumann (second left), MCC representative in Thailand, with refugees who fled Vietnam in 1985. MCC partnered with the Government of Canada to create the first private sponsorship agreement in 1979 in response to the refugee crisis after the end of the Vietnam War. (MCC photo)

Gilchen Davalillo (centre) with her family at their new home in Quito, Ecuador. They fled the collapsing economy in Venezuela. Your donations empowered our partners in Quito to provide housing and other support. (MCC photo/Annalee Giesbrecht)

Syria 39%  Eritrea 20%  DR Congo 6%  Somalia 6%

Other countries (Ethiopia, Iraq, Pakistan, Myanmar (Burma), Sudan, South Sudan, Burundi, Afghanistan, Iran and more) – 29%
To celebrate MCC’s centennial, we set out to collect 6,500 comforters at The Great Winter Warm-up events across Canada, the U.S. and Europe. Though January 18, 2020 saw major winter storms at many locations, hard-working volunteers helped us surpass the goal: we collected more than 9,400 comforters! Thanks to everyone who helped cut, sew and tie these blankets. They will provide warmth and comfort to displaced and vulnerable people around the world.

We are so thankful for the families, churches and volunteers that pack, sew and donate relief supplies to be shared with our global neighbours.

Material resources shipped last year:

- **849,024** Canned meat (lbs)
- **94,073** School kits
- **55,180** Hygiene kits
- **47,830** Comforters
- **21,724** Relief kits
- **6,289** Infant care kits
- **1,200** Sewing kits

“Your help is immeasurable. In each can of meat, in each blanket we see God’s love. We see your love.”

Natalia Mezentseva, Director of MCC partner New Life Charitable Fund in Ukraine
Global Service Learning

YOUNG ADULTS VOLUNTEERING IN THE NAME OF CHRIST

One evening, Minear Mak’s Colombian host family made spaghetti for dinner. But Minear, from Cambodia, was surprised to see they were going to use a fork instead of chopsticks to eat noodles. What followed was a giggle-filled evening as Minear shared chopstick lessons and a part of her culture.

This is the kind of cross-cultural exchange Minear experienced through the Young Anabaptist Mennonite Exchange Network (YAMEN). The program also helped her learn about her faith identity. “It’s not about being Asian or Latina but being a woman who is adorned with the beauty of Christ,” she says.

MCC Thrift Shops

WHERE EVERY PURCHASE IS A GIFT TO THE WORLD

Every year MCC Thrift shops help reduce clothing waste and raise millions of dollars to support MCC’s work around the world. This is only possible because of volunteers like 93-year-old Jacob Fehr.

Jacob spends many of his free hours cutting denim squares out of old pairs of jeans. Those squares are packaged and sold through MCC Thrift shops. This is great for thrifty quilters, and it helps keep clothes that might otherwise be thrown away out of the landfill. Since 2017, Jacob has delivered more than 700 bundles of denim squares to Thrift shops — around 90,000 squares.

$19,717,000

Donated by MCC Thrift shops in Canada and the U.S. to support the work of MCC in 2019/2020 fiscal year.
### Finances

The financial information on these pages presents the combined operations in Canadian dollars of the MCCs in Canada and the U.S. (excluding Ten Thousand Villages Canada) for the year ended March 31, 2020. More detailed financial and program reporting as well as complete audited financial statements are available at [mcccanada.ca/annual-report](http://mcccanada.ca/annual-report).

#### MCC around the world

<table>
<thead>
<tr>
<th>Region</th>
<th>Workers</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Canada</td>
<td>475</td>
<td>$11 million</td>
</tr>
<tr>
<td>United States</td>
<td>205</td>
<td>$8.7 million</td>
</tr>
<tr>
<td>Latin America &amp; the Caribbean</td>
<td>90</td>
<td>$7.2 million</td>
</tr>
<tr>
<td>Africa</td>
<td>152</td>
<td>$19.6 million</td>
</tr>
</tbody>
</table>

#### Total Expenses:

$102,853,000

- **Direct program expenses (outer ring):** $83,781,000 (81.46%)
- **Core mission support:**
  - Administration: $13,208,000 (12.84%)
  - Fundraising: $5,864,000 (5.7%)
Global Service and Learning participants

<table>
<thead>
<tr>
<th>Program</th>
<th>Participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>YAMEN</td>
<td>33</td>
</tr>
<tr>
<td>IVEP</td>
<td>24</td>
</tr>
<tr>
<td>SALT</td>
<td>39</td>
</tr>
<tr>
<td>Seed</td>
<td>13</td>
</tr>
<tr>
<td>Summerbridge</td>
<td>14</td>
</tr>
<tr>
<td>SOOP</td>
<td>45</td>
</tr>
</tbody>
</table>

Funding Sources

- **TOTAL REVENUE:** $109,158,000
- **Donations:** $55,415,000
- **Thrift:** $19,717,000
- **Government grants:** $9,703,000
- **Other sources:** $7,700,000
- **Material resources:** $6,823,000
- **Relief sales:** $5,928,000
- **Non-government grants:** $3,872,000

Asia

- 158 MCC workers
- $10.4 million

Multi-Region

- $10.8 million

619 projects

1,134 workers
Ten Thousand Villages

With heavy hearts, MCC announced the closure of Ten Thousand Villages Canada corporate operations in early 2020.

The beginnings of Ten Thousand Villages in 1946 – when Edna Ruth Byler first sold handicrafts from the trunk of her car – launched a global fair-trade movement. For 74 years, the stores have helped ensure artisans all over the world are paid first and fairly for their work. These values helped spark a movement that saw more and more people embrace ethical and sustainable shopping.

We are grateful for the faithful work of every single Ten Thousand Villages Canada artisan, staff member and volunteer who contributed to this legacy. And don’t forget, you can still shop online at tenthousandvillages.com or at one of the four independent stores still open in Canada (or in shops across the U.S.).

Ten Thousand Villages used its Artisan Relief Fund to help ensure the legacy of fair trade after Canadian shops closed. The fund provided artisans with financial support as they found new avenues to sell their crafts.

A representative from an artisan group in Bali says, “Thank you very much.... You’re really a fair trade soul. Words are not enough to describe; your support comes at the right time.”

Then + Now

Palestinian women doing needlework in Jericho, West Bank around the 1960s. The MCC needlework project provided income for displaced women, and their work was sold by Edna Ruth Byler through what would later become Ten Thousand Villages. (MCC photo/Ernest Lehman)

A group of artisans from the Hajiganj Handicrafts crochet unit sit outside their workshop stitching blankets from recycled saris in 2018. These artisans sold many blankets through Ten Thousand Villages. (Photo courtesy of Ten Thousand Villages)
Thank you for being part of the MCC story. The work and ministry of MCC is only possible thanks to the faithful support of people like you.

To mark MCC’s centennial, we’re inviting you to make a special gift. Your support is needed now more than ever. Join us to bring hope, dignity and peace for the next 100 years.

mcccanada.ca/our-faith-our-future